

WSSU

2012/2013

Strategic Plan  
Annual Report



WINSTON  
SALEM  
STATE  
UNIVERSITY







## From the Chancellor...

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This year saw students, faculty and staff honored for their accomplishments and a broadening of our emphasis on preparing graduates to be successful once they leave the campus. We had students representing the State of North Carolina in programs at The White House and at the U.S. Olympic Training Center along with faculty and staff members earning recognition from their peers.

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In addition to increasing the university's emphasis on the STEM (Science, Technology, Engineering and Mathematics) areas through a number of new on-campus initiatives, we also offered a variety of programs for area middle school students, including a very popular CSI Summer Camp. Collaborations with institutions across the globe and incorporating a variety of global topics into our curriculum continue to provide our students with a broader perspective of the changing world in which we live. Of course, our athletics program had another outstanding year with the football team going all the way to the NCAA Division II championship game.

With all of the progress that continues to be made on the WSSU campus, there is always more work to be done. Because of reductions in state funding and in financial aid for our students, your investment in Winston-Salem State was more crucial than ever. Here are some of the highlights of the year that we hope will illustrate just a few of the exciting happenings that you have helped to make possible.

A handwritten signature in black ink, appearing to read 'D. Reaves', with a stylized flourish at the end.

Donald J. Reaves, Ph.D.

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## CHANCELLOR'S EXECUTIVE STAFF

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Executive Director of WSSU Foundation*

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*Associate Provost and Chief Information Officer*

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Dr. Steve Martin

The 2012-2013 Academic Year at Winston-Salem State University was a proud one for alumni, students and staff as we celebrated our 120th anniversary. The year-long commemoration featured a kick-off birthday party with Winston-Salem Mayor Allen Joines proclaiming September 28th as Simon Green Atkins Day. The anniversary marked an outstanding heritage of effort and accomplishment for our university, but more importantly a celebration of the university's vibrancy and renewed spirit for the future.

Our 2010-2015 Strategic Plan continues to guide our progress in our core achievement areas. While the economy and the state budget challenge us to make progress with fewer financial resources, the spirits and efforts of our alumni, students, administration, faculty and staff remain undaunted. The result is a proud array of achievements from the 2012-2013 academic year.



## ACADEMIC EXCELLENCE

Our continued emphasis on preparing our students to compete in a rapidly changing global economy was demonstrated this year by several accomplishments.

WSSU earned approval to establish a Doctor of Nursing Practice program in the 2013-2014 academic year. The program prepares graduates for roles as clinical leaders and executive healthcare managers. WSSU also established a dual degree program in Nursing with Hubei University of Chinese Medicine of Wuhan City in central China. The first group of students from China is expected in fall 2014.

The School of Business and Economics opened a state-of-the-art trading room designed to enhance learning experiences and better prepare students for careers in business, finance and economics.

WSSU will partner in a \$5 million grant to launch the new Institute for African-American Mentoring in Computer Science with Dr. Elva Jones, chair of the university's Computer Science Department, leading the undergraduate mentoring initiative.

Dr. Azeez Aileru, director of the Biomedical Research Infrastructure Center (BRIC), was honored by the N.C. Biotechnology Center with the 2012 North Carolina Biotech Excellence in Research Award for his contributions to the Piedmont Triad Biotechnology Research & Development accomplishments.



## STUDENT SUCCESS

In addition to improved academic rigor and resources, we also focused efforts on building support for our students to succeed during school and after graduation.

The School of Health Sciences' Division of Nursing received a \$700,000 grant to support students in the family nurse practitioner program with the goal of increasing access to medical care in underserved communities.

The School of Business and Economics won the 2012 Visionary Award from the Society for Financial Education and Professional Development for its holistic approach to enhancing the financial and professional growth of students.

WSSU initiated the Provost Scholars Science Immersion Program to support recruitment and retention of students in the science, technology, engineering and mathematics (STEM) fields. The program includes special classes, academic coaching and math and science labs.





CAROL DAVIS, EXECUTIVE DIRECTOR OF THE  
S.G. ATKINS COMMUNITY DEVELOPMENT CORPORATION



## COMMUNITY ENGAGEMENT

Our efforts to foster a greater collaboration with our community continued to show progress this year.

The Enterprise Center opened the Enterprise Conference and Banquet Center in November 2012. The state-of-the-art facility offers almost 5,000 square feet of meeting and banquet space, further enhancing the community and business infrastructure in East Winston-Salem.

The S.G. Atkins Community Development Corporation won a \$1.2 million grant from the U.S. Department of Commerce to develop the lower level of the Enterprise Center. The expansion will boost development of small business and entrepreneurship around the WSSU community.

Real Men Teach strives to prepare and encourage more young men to enter the teaching profession by providing professional development, support services and mentoring. The participants are also involved in a variety of experiences, such as collecting books for the Family Services Child Development Center on campus and taking the time to read to the preschoolers there.

REAL MEN TEACH STUDENTS



## EFFICIENCY, EFFECTIVENESS AND RESOURCES

We redoubled our efforts to build the infrastructure needed to improve our effectiveness and to utilize our resources in the most efficient manner possible. Several accomplishments that illustrate our efforts include:

Benefiting about 300 students in the fields of biophysics, optics and renewable energy, WSSU won a \$300,000 National Science Foundation grant to enhance our physics laboratories.

Construction continued on the new Donald Julian Reaves Student Center and construction began on the Martin-Schexnider Residence Hall honoring two former chancellors. The renovation of Hill Hall, the former science building, began and will turn that building into a Student Success Center.

STUDENT SUCCESS CENTER



DONALD JULIAN REAVES STUDENT CENTER



NIKKI GIOVANNI



DR. LOUIS W. SULLIVAN



WSSU FOOTBALL



## UNIVERSITY CULTURE AND PRIDE

WSSU seeks to create and sustain an intellectual, collegial and diverse community that treasures its history and finds pride in academic, social and community accomplishments.

The university stimulated intellectual interests with two renowned speakers during the year. Nikki Giovanni, award-winning poet, essayist, novelist and educator, spoke at the WSSU Commencement ceremonies in Lawrence Joel Veterans Memorial Coliseum in May. Dr. Louis W. Sullivan, former secretary of the U.S. Department of Health and Human Services, spoke during an April conference hosted by our School of Health Sciences.

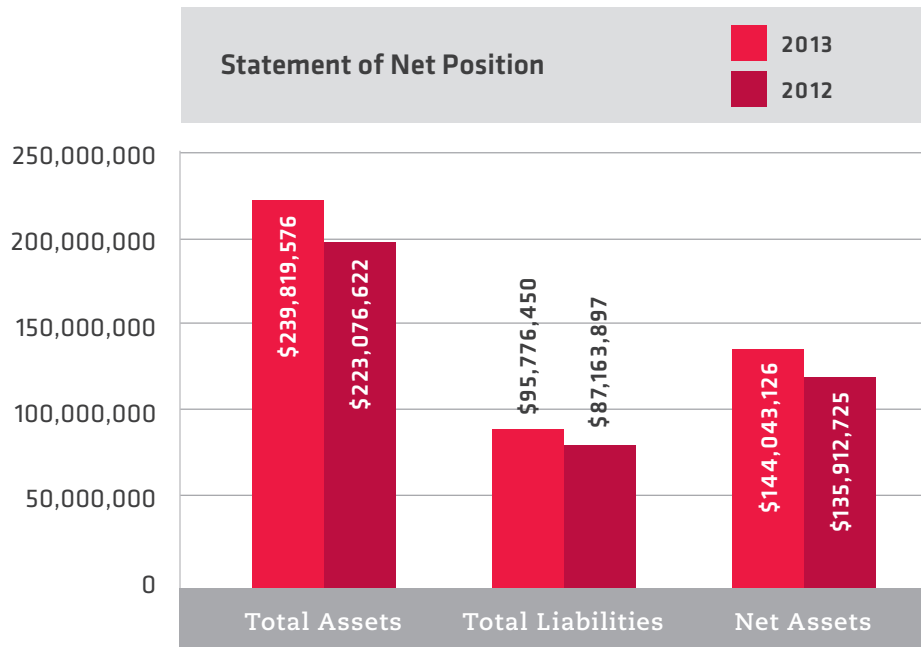
Efforts continued with local and state officials to gain approval for the acquisition of 94 acres adjacent to the university that includes Bowman Gray Stadium and Civitan Park. The stadium also became the site of much celebration as the WSSU football program again excelled ending with a second CIAA Championship and the opportunity to play in the NCAA Division II Championship game.

# Winston-Salem State University Management's Discussion And Analysis

## Financial Highlights

The university's financial position, as a whole, showed an increase during the fiscal year ended June 30, 2013. Its combined net position increased \$8,130,401.31 from the previous year, which is an increase of approximately 6.0 percent.

## Condensed Financial Information

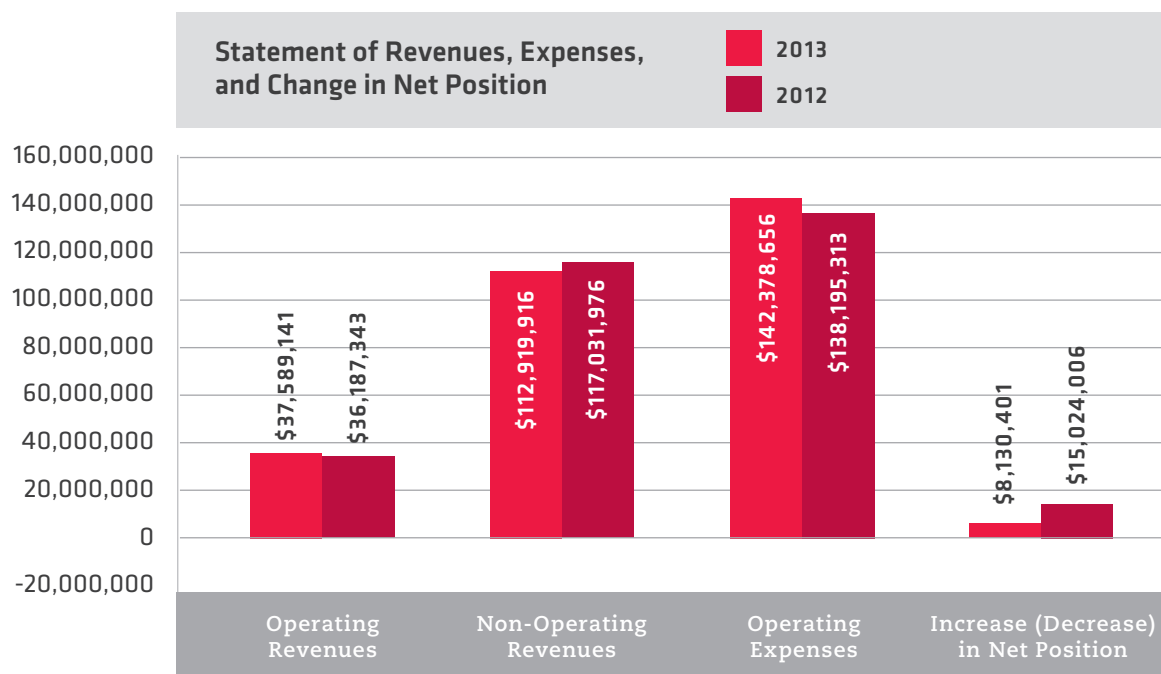


## Condensed Statement of Net Position

6/30/2013 and 6/30/2012

|   | 2013 (\$)               | 2012 (\$)               | \$ Change              | % Change    |
|---|-------------------------|-------------------------|------------------------|-------------|
| <b>Assets</b>                                   |                         |                         |                        |             |
| Current Assets                                  | 26,053,147.91           | 27,167,384.85           | (1,114,236.94)         | -4.1%       |
| <b>Noncurrent Assets</b>                        |                         |                         |                        |             |
| Capital   | 179,394,572.78          | 170,566,849.97          | 8,827,722.81           | 5.2%        |
| Other   | 34,371,855.46           | 25,342,386.78           | 9,029,468.68           | 35.6%       |
| <b>Total Assets</b>                             | <b>\$239,819,576.15</b> | <b>\$223,076,621.60</b> | <b>\$16,742,954.55</b> | <b>7.5%</b> |
| <b>Liabilities</b>                              |                         |                         |                        |             |
| Current Liabilities                             | 13,153,226.09           | 12,439,655.74           | 713,570.35             | 5.7%        |
| Noncurrent Liabilities                          | 82,623,223.99           | 74,724,241.10           | 7,898,982.89           | 10.6%       |
| <b>Total Liabilities</b>                        | <b>\$95,776,450.08</b>  | <b>\$87,163,896.84</b>  | <b>\$8,612,553.24</b>  | <b>9.9%</b> |
| <b>Net Assets*</b>                              |                         |                         |                        |             |
| Invested in Capital Assets, Net of Related Debt | 106,762,646.12          | 102,548,873.86          | 4,213,772.26           | 4.1%        |
| <b>Restricted:</b>                              |                         |                         |                        |             |
| Nonexpendable                                   | 17,258,410.15           | 16,215,421.37           | 1,042,988.78           | 6.4%        |
| Expendable                                      | 13,274,840.77           | 9,450,549.90            | 3,824,290.87           | 40.5%       |
| Unrestricted                                    | 6,747,229.03            | 7,697,879.63            | (950,650.60)           | -12.3%      |
| <b>Total Net Assets</b>                         | <b>\$144,043,126.07</b> | <b>\$135,912,724.76</b> | <b>\$8,130,401.31</b>  | <b>6.0%</b> |

## Condensed Financial Information



## Condensed Statement of Revenues, Expenses, and Change in Net Position

6/30/2013 and 6/30/2012

|  | 2013 (\$)               | 2012 (\$)               | \$ Change             | % Change      |
|--|-------------------------|-------------------------|-----------------------|---------------|
| <b>Operating Revenues:</b>                 |                         |                         |                       |               |
| Student Tuition and Fees, Net              | 22,749,074.54           | 21,147,933.20           | 1,601,141.34          | 7.6%          |
| Sales and Services, Net                    | 13,535,162.81           | 13,958,491.41           | (423,328.60)          | -3.0%         |
| Other                                      | 1,304,904.13            | 1,080,918.52            | 223,985.61            | 20.7%         |
| <b>Total Operating Revenues</b>            | <b>37,589,141.48</b>    | <b>36,187,343.13</b>    | <b>1,401,798.35</b>   | <b>3.9%</b>   |
| <b>Operating Expenses:</b>                 |                         |                         |                       |               |
| Salaries and Benefits                      | 85,631,073.15           | 83,440,618.69           | 2,190,454.46          | 2.6%          |
| Supplies and Materials                     | 10,057,020.85           | 7,635,246.32            | 2,421,774.53          | 31.7%         |
| Services                                   | 24,180,877.99           | 25,160,950.15           | (980,072.16)          | -3.9%         |
| Scholarships and Fellowships               | 12,945,644.35           | 12,628,353.20           | 317,291.15            | 2.5%          |
| Utilities                                  | 2,871,325.48            | 2,740,521.09            | 130,804.39            | 4.8%          |
| Depreciation                               | 6,692,714.46            | 6,589,623.19            | 103,091.27            | 1.6%          |
| <b>Total Operating Expenses</b>            | <b>142,378,656.28</b>   | <b>138,195,312.64</b>   | <b>4,183,343.64</b>   | <b>3.0%</b>   |
| <b>Operating Loss</b>                      | <b>(104,789,514.80)</b> | <b>(102,007,969.51)</b> | <b>(2,781,545.29)</b> | <b>2.7%</b>   |
| <b>Nonoperating Revenues (Expenses):</b>   |                         |                         |                       |               |
| State Appropriations                       | 63,460,340.01           | 67,990,987.56           | 469,352.45            | 0.7%          |
| Noncapital Grants                          | 31,947,654.33           | 35,258,298.12           | (3,310,643.79)        | -9.4%         |
| Noncapital Gifts                           | 610,766.93              | 285,356.73              | 325,410.20            | 114.0%        |
| Investment Income                          | 2,392,026.90            | 537,043.83              | 1,854,983.07          | 345.4%        |
| Other                                      | (3,723,872.99)          | (3,330,687.44)          | (393,185.55)          | 11.8%         |
| <b>Net Nonoperating Revenues</b>           | <b>99,686,915.18</b>    | <b>100,740,998.80</b>   | <b>(1,054,083.62)</b> | <b>-1.0%</b>  |
| <b>Income (Loss) Before Other Revenues</b> | <b>(5,102,599.62)</b>   | <b>(1,266,970.71)</b>   | <b>(3,835,628.91)</b> | <b>302.7%</b> |
| Capital Appropriations                     | 305,900.00              | 0.00                    | 305,900.00            | 100.0%        |
| Capital Grants                             | 11,914,336.83           | 15,656,827.62           | (3,742,490.79)        | -23.9%        |
| Capital Gifts                              | 12,764.10               | 100,000.00              | (87,235.90)           | -87.2%        |
| Additions to Endowments                    | 1,000,000.00            | 534,149.50              | 465,850.50            | 87.2%         |
| <b>Total Other Revenues</b>                | <b>13,233,000.93</b>    | <b>16,290,977.12</b>    | <b>(3,057,976.19)</b> | <b>-18.8%</b> |
| <b>Increase (Decrease) in Net Position</b> | <b>8,130,401.31</b>     | <b>15,024,006.41</b>    | <b>(6,893,605.10)</b> | <b>-45.9%</b> |
| <b>Net Position:</b>                       |                         |                         |                       |               |
| Beginning of Year                          | 135,912,724.76          | 120,888,718.35          | 15,024,006.41         | 12.4%         |
| End of Year                                | 144,043,126.07          | 135,912,724.76          | 8,130,401.31          | 6.0%          |

# Winston Salem State University Foundation

## Consolidated Statements of Financial Position for Winston-Salem State University Foundation, Inc. and Subsidiary

JUNE 30, 2013 AND 2012

|   | 2013              | 2012              |
|---|-------------------|-------------------|
| <b>Assets</b>                               |                   |                   |
| Cash & cash equivalents                     | \$3,881,053       | \$4,515,251       |
| Restricted cash                             | 10,082,309        | 3,527,191         |
| Account receivable                          | 20,504            | 14,344            |
| Lease obligation receivable, net            | 39,997,398        | 40,957,474        |
| Pledges receivable, net                     | 2,596,037         | 1,326,108         |
| Investment securities                       | 10,707,241        | 8,293,815         |
| Construction in progress -student housing   | 11,934,418        | 1,042,900         |
| Property and equipment, net                 | 1,720,354         | 1,721,095         |
| Deferred financing cost, net                | 1,814,435         | 1,898,284         |
| <b>Total Assets</b>                         | <b>82,753,749</b> | <b>63,296,462</b> |
| <b>Liabilities and Net Assets</b>           |                   |                   |
| Accounts payable and other accruals         | 367,310           | 408,942           |
| Line of credit payable - student housing    | 3,492,879         | 1,042,900         |
| Construction note payable - student housing | 14,500,000        | -                 |
| Bonds Payable                               | 46,675,000        | 47,930,000        |
| <b>Total Liabilities</b>                    | <b>65,035,189</b> | <b>49,381,842</b> |
| <b>Net Assets</b>                           |                   |                   |
| Unrestricted                                |                   |                   |
| Undesignated                                | 1,220,137         | 867,665           |
| Board designated for endowment              | 567,457           | 348,680           |
|   | <b>1,787,594</b>  | <b>1,216,345</b>  |
| Temporarily restricted                      | 9,120,084         | 5,826,839         |
| Permanently restricted                      | 6,810,882         | 6,871,436         |
| <b>Total Net Assets</b>                     | <b>17,718,560</b> | <b>13,914,620</b> |
| <b>Total Liabilities and Net Assets</b>     | <b>82,753,749</b> | <b>63,296,462</b> |



# Winston Salem State University Foundation

## Consolidated Statements of Activities for Winston-Salem State University Foundation, Inc. and Subsidiary

FOR THE YEAR ENDED JUNE 30, 2013 AND 2012

|  | 2013             | 2012             |
|--|------------------|------------------|
| <b>Support and Revenue</b>               |                  |                  |
| Gifts and grants                         | \$4,639,279      | \$2,107,675      |
| Investment income                        | 67,516           | 68,270           |
| Unrealized gains/(losses) on investments | 863,512          | 159,794          |
| Administrative fees                      | 155,237          | 151,187          |
| Passport income                          | 86,091           | 66,378           |
| Lease income                             | 2,676,777        | 2,711,328        |
| Other                                    | 463,390          | 478,239          |
| <b>Total Support and Revenue</b>         | <b>8,951,802</b> | <b>5,742,871</b> |
| <b>Expenses</b>                          |                  |                  |
| Scholarships                             | 327,060          | 406,665          |
| Special programs                         | 1,771,781        | 1,291,399        |
| Management and general                   | 629,743          | 841,767          |
| Depreciation and amortization            | 84,590           | 85,283           |
| Interest                                 | 2,137,945        | 2,179,314        |
| Fundraising expense                      | 196,743          | 150,524          |
| <b>Total Expenses</b>                    | <b>5,147,862</b> | <b>4,954,952</b> |
| <b>Change in Net Assets</b>              |                  |                  |
| Change in Net Assets                     | 3,803,940        | 787,919          |
| Net Assets, Beginning                    | 13,914,620       | 13,126,701       |
| Net Assets, Ending                       | 17,718,560       | 13,914,620       |

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## Letter to Donors

Dear Friends:

On behalf of Winston-Salem State University and the WSSU Foundation please let me extend my thanks to everyone who made contributions to support the university's mission of preparing diverse students for success in the 21st century.

We are pleased to recognize alumni, parents, students, friends, faculty, staff, community members, corporations and foundations that invested in the university during the July 1, 2012 to June 30, 2013 fiscal year. We also acknowledge the gifts from those who recognized a friend or loved one by making an honor or memorial gift to the Foundation. Please know that your contributions make a profoundly positive impact on the lives of our students. We promise to be careful stewards of your investments.

If you would like to know more about how you might invest in Winston-Salem State University, please feel free to reach out to me or one of my colleagues in University Advancement at (336) 750-2184. It will be our pleasure to help you make a gift that is meaningful to the university and to you.

With gratitude,



Michelle M. Cook

Vice Chancellor for University Advancement and Executive Director of the WSSU Foundation, Inc.

PS: We have made every effort to ensure the accuracy of our information in the Donor Honor Roll, and sincerely apologize for any errors or omissions. Please contact our Donor Relations Office at (336) 750-3162 to update your information.

# 12/13

## DONOR LIST

### \$50,000(+)

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Dr. & Mrs. William (58) and

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Mr. Carl J. Miller (74)

Mr. & Mrs. Ray and Cathy Owen

Drs. Donald J. and Deborah R. Reaves

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Mrs. Bernice Howard Davenport (47)

Mr. Brian W. Davis (09)

Mr. & Mrs. William and Betty Davis (DA)

Ms. Jacqueline O. Dickens (74)

Mrs. Karen Ellis-Dunlap

Mrs. Shirley Williams (64) Dunlap

Mr. Blake Dye (92)

Mr. Eugene W. Ellison

Mr. & Mrs. Foster (71) and Beverly Epps

Mr. & Mrs. Jakay (58) and Minnie (09) Ervin

Mr. James Henry Evans (58)

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Edna Evans (09) Goines

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